Appendix 3

| | | | | | | Appendix 3 |
|---|-----------------------|-------------------------------|------------------------------------|--|--|----------------------------|
| PORTFOLIOS – BDC EXECUTIVE | | | | | | |
| LEADER OF THE COUNCIL – POLICY, STRATEGY, RESOURCES AND MEDIA | | | | | | |
| Councillor | Councillor | Councillor | Councillor | Councillor | Councillor | Councillor |
| Duncan McGregor | Sandra Peake | Mary Dooley | Clive Moesby | Nick Clarke | Deborah Watson | Liz Smyth |
| CORPORATE GOVERNANCE | HOUSING | PARTNERSHIPS AND LEISURE | FINANCE AND COMMUNITY SAFETY | CARBON REDUCTION EFFICIENCIES | ENVIRONMENTAL HEALTH AND LICENSING | ECONOMIC DEVELOPMENT |
| Planning | BDC Housing | Partnership Strategy | Accountancy | Recycling | Environmental Health | Commercial Property |
| Health and Safety - Council | Strategic Housing | Customer Services | Audit | Fleet Management | Grounds Maintenance | Estates Management |
| Elections | Emergency Planning | Leisure | Procurement | Carbon Reduction Plan | Street Scene | Facilities Management |
| Governance | Property Services | Transformation Programme | Finance | Observations on Planning Applications and other Council activities | Impact of HS2 | High Street Development |
| HR | | Local Enterprise Partnerships | Revenues and Benefits | | Food Safety | Development and Investment |
| Legal | | One Public Estate | Treasury Management | | Environmental Health & Safety | Economic Development |
| Performance | | | Community Safety | | Licensing | · |
| Democratic Services | | | Payroll | | Health and Wellbeing | |
| | | | | | Waste Collection | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |